Springfield-Greene County Comprehensive Plan

Community Facilities Plan Element

VISION 20/20
Creating the Future

Final Draft

May 26, 2000
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Community Facilities Plan Element

This plan element addresses the following Community Facilities:
- Libraries
- Schools
- Fire Facilities
- Law Enforcement Facilities
- Selected Park Facilities (Family Recreation Centers)
- Art Museum

The element considers these community facilities and their services from the perspective of physical location and service area and applies the shared-use concept adopted by the City of Springfield, Greene County, Springfield-Greene County Park Board, and the R-12 school system. The shared use concept was proposed by Vision 20/20 focus groups and was expressed in the responses from a community survey. The concept of quality as described in the Community Physical Image and Character and Neighborhood Elements of Vision 20/20 should be carried out in providing community facilities. The public sector should provide leadership in developing facilities that exemplify quality in design, construction, and maintenance.

Shared Use Principle

It is important that all public agencies maximize the use of their land, facilities, and services. The best way to do this is to share these resources. The same citizens pay for the public land and facilities and are entitled to use them to the maximum extent possible. The shared use concept is based on the belief that efficiency and improved quality of life will be gained by the sharing of public land, facilities, and services.

Schools can serve neighborhood or community recreational needs in conjunction with the Parks Department. Library branches can be located within community centers. Fire stations could contain community meeting facilities. These are examples of the shared use principle in which the use of public land and facilities can be expanded through the use of joint use agreements between agencies. While there are instances, especially in recent years, where the shared use concept is occurring, this practice should become the norm instead of the exception.
Quality Community Facilities

The Springfield-Greene County Concept Plan, Community Physical Image and Character, and Neighborhood Elements recommend quality in design and development of public facilities. The Concept Plan Community Vision states:

“This will be a community where quality in design is an essential part of the built environment”

The goal of the Community Physical Image and Character element of the comprehensive plan is:

“To create a more livable community by improving the built environment, enhancing visual appearance, increasing opportunities for public interaction in public spaces, strengthening the sense of community, and being sensitive to the natural environment.”

Objectives of the Community Physical Image and Character Element include:

- Improve the visual appearance of urban areas.
- Assure high quality in new developments.
- Increase the amount, attractiveness, and impact of open spaces and public spaces in urbanized areas.

The provision of community facilities should set the example of quality and help promote high development standards in Greene County. Private developers will be encouraged by public facilities that are designed and built to instill community pride and quality. The City of Springfield, Greene County, Springfield Public Schools, the Springfield-Greene County Park Board, the Springfield-Greene County Library Board, and City Utilities should execute an agreement to cooperate in the provision of public facilities. They should also consider creating a community facilities committee to devise guidelines and discuss the design and construction of public facilities. The committee could ensure implementation of the agreement by discussing building design, landscaping, signage, and opportunities for shared use.
Purpose

The purpose of this plan is to delineate proposed facilities or services and evaluate the provision of these community facilities in context with each other as they relate to recommendations contained in other Vision 20/20 Plan elements. For instance, as plans are developed to provide family recreation centers and libraries, these facilities should be placed in locations where they can serve people most efficiently and be combined if appropriate.

Planning Process

The planning process for community facilities included input from the Growth Management; Parks, Open Space, and Greenways; Community Physical Image and Character; and Neighborhood Elements of Vision 20/20, Vision 20/20 Focus Groups, and the Community Surveys. The element also includes and summarizes existing plans of the Fire and Police Departments. In addition, the Springfield-Greene County Library Board and staff, in conjunction with Planning Department staff, met several times to ensure complete analysis of the library system and to determine its role and facility needs in the future. These processes and recommendations were combined and are represented in this element.

Vision

The vision for community facilities arises from the Vision 20/20 community involvement process. It was expressed through several focus groups and the community citizen surveys and is summarized below as it applies to the provision of community facilities.

- Community facilities (libraries, schools, parks, fire stations, and law enforcement services) will be provided in an orderly manner to equitably serve people living in metropolitan Springfield.

- The facilities will meet the needs and concerns of safety, education, recreation, culture, and art.

- The facilities will be a collection of interesting civic buildings and spaces demonstrating a sense of community pride and commitment ensured through quality design, construction, and maintenance.

- Cooperation between entities providing services will ensure that facilities will be shared to the extent possible.

- When appropriate, Jordan Valley Park will house prominent civic buildings and institutions in fulfilling its role as a central focal point and gathering place for the community.
Goals and Objectives of the Community Facilities Element

Goal

To provide quality community facilities (libraries, schools, parks, fire facilities, and law enforcement) that serve the entire community and to share these facilities when practical.

Objectives

Objective 1 – Provide facilities and services through the Shared Use Principle: To the extent feasible, public entities should provide facilities by sharing facilities and resources.

Objective 2 -- Construct and maintain facilities to the highest level of quality possible: Since public facilities represent a collective effort of the entire community, they should be of high quality and demonstrate the expressed desires for an improved built environment. In doing this, the public provides leadership in improving the built environment.

Objective 3 – Provide cost effective facilities and service: While providing quality community facilities, they should be designed and built to be provided at the lowest building and maintenance cost possible.

Objective 4 -- Provide facilities and services in conjunction with orderly growth and development: The location of community facilities should be consistent with plans for future growth and development.
Community Facilities

Springfield-Greene County Library Facilities

In 1903, citizens of the small town of Springfield, Missouri, watched a dream come true when the granite cornerstone of the new Public Library was laid. The ceremony was the culmination of three years of negotiations with prominent library philanthropist Andrew Carnegie, whose $50,000 contribution was the financial cornerstone of the community's dream. The Springfield Public Library officially opened in 1905 with 700 books and an annual circulation of 8,657. More than ninety years later, the Springfield-Greene County Library boasts an annual circulation projection of more than two million and has expanded its holdings to approximately 500,000 volumes, including videotapes, compact discs, toys, and CD-ROM products as well as books.

It has always been the Library's mission to provide citizens with free access to information for their recreational, educational, cultural, and business needs. To meet these needs, the Library offers many innovative services: Walking Books, delivery of library materials to the homebound; a circulating Educational Toy Collection; Summer Reading Club for children and computerized Reference Services. The Springfield-Greene County Library is looking forward to celebrating its centennial in 2003. But in the next century, the Library's mission will remain the same: to provide citizens of Greene County with free access to information to meet their recreational, educational, cultural, business and technological needs.

Library Board

The Library Board of Trustees is composed of nine members who serve three-year terms of office. Five members are appointed by the Mayor of Springfield to represent the City and four are appointed by the Greene County Commission to represent the County. The function of the Library Board is to set policy, approve the annual budget and hire the Executive Director. Board committees are appointed by the Board President.

Mission Statement

The mission of the Springfield-Greene County Library District is to provide an environment where lifelong habits of learning, self-improvement and self-expression are encouraged and where patrons can meet their educational, informational, and recreational needs.

The Library responds to the needs of users through providing clean and inviting buildings, well-organized and up-to-date collections, friendly professional service and well-trained staff.
Goals of the Library Board

- Provide facilities and outlets that will be exciting destinations and convenient access points
- Provide well-trained professional staff to give the highest quality customer service
- Fund and manage the library’s collections of materials to meet the informational and recreational needs of customers
- Provide high-quality, customized services to meet the needs of the population
- Maintain ongoing financial viability and stability of the library

Working Together

The Library works with a variety of public and private partners to provide services and share facilities. It has long been a goal of the Board of Trustees to avoid duplication of services in the community and collaboration is a way to achieve this.

Shared facility examples include the Bookstop drop-off facilities at Albertson’s grocery store on East Battlefield Street and at Fire Station 5 on West Kearney Street as well as the new branch in Fair Grove, in a shared facility with the Fair Grove City Hall.

Numerous groups and organizations would lack places to meet without the free use of meeting rooms provided by each branch. The heavily used rooms, one at each branch and seven of various sizes in The Library Center, attract about 20,000 people each year.

An example of the Library working together with the community and region is CoolCat, the online library materials catalog shared with a consortium of local academic and public libraries. Included in the consortium is: Springfield-Greene County Library, Ozarks Technical Community College, Christian County Library, Kinderhook Regional Library, Central Bible College Library, Webster County Library, Texas County Library, Stone County Library, Ozarks Genealogical Society, and Landers Theater.

Another important and innovative venture is the Wee Read program, co-sponsored by the Library, the Friends of the Library, and area Parents as Teachers. The program encourages parents to read to their infants and toddlers, and to use the public library’s materials and services.

The Library has also had a long-standing partnership with KY3, exemplified by the KY3 for Kids Storybreaks held each summer, which encourage kids to read. Other local media outlets have formed cooperative partnerships with the Library as well. The Springfield Parent and Family donates boxes of review books to put in the library, in exchange for a monthly book review column. Columns by Library staff also appear in the Springfield Business Journal, Springfield

Many Library services are also a great benefit to the community. The Library publishes a directory of clubs, agencies, and organizations in the metropolitan area. It also maintains an online directory and calendar of community events.
Library Facilities

Building and Grounds Committee

The purpose of the Building and Grounds Committee, composed of appointed Board members, is two-fold:

- To study, research, and recommend proposals regarding current and future facilities
- To research and propose capital plans for the future, as determined by the Board of Trustees

Philosophy of the Library System with respect to Facilities

Any decisions regarding current and future facility needs should be consistent with the Library’s Mission Statement and the following principles.

Facilities should be planned, developed and maintained to foster life-long learning, self improvement, and self expression.

This principle is at the core of the Library’s mission statement and is important to remember as the Library not only provide services but also plans and builds facilities within which these services are provided.

Library facilities should be designed for all ages: pre-school, school age, high school, college, adult, seniors.

Different populations will dictate different types of facility needs.

Accessibility should be one of the key criteria used when locating and designing future Library facilities.

Excellent services can be provided, but if these services are not easily accessible, they are of little benefit to the community. Key ingredients to site accessibility include public transportation availability, location on or close to a major street, and adequate ingress/egress points from the street system. In addition, consideration should be given to the relationship of the facility to the community: neighborhoods, population centers, etc. Accessibility should also be considered within the sites and the facilities themselves. Building layout is an important component in the overall facility design.

Library facilities should be designed, constructed, and maintained with sensitivity to the “character” of the buildings; facilities should provide an ambiance that is appealing and inviting to Library patrons.

The way a building looks has a lot to do with how people use it. Facilities should be planned to provide a pleasant experience for the Library patrons.
Existing Library facilities should be maintained and retrofitted using the same standards that apply to new facilities.
   Existing facilities should continually be upgraded to provide the same ambiance, accessibility, and character as new facilities.

The planning, design, and maintenance of future Library facilities should incorporate the needs and desires of both the users and the staff of the Library system.
   Public input during the planning and design phase is important and should be accommodated. Surveys, meetings, committees, etc., are techniques that can be used to gather and encourage public input into the process.

The design, construction, and maintenance of Library facilities should be undertaken with the basic premise that the Library system is dynamic, not static.
   Just as the Library system must be flexible and changing as technology, demographics, public needs and desires change, the physical design of Library facilities must consider the dynamic aspect of the system. Several specific considerations include:

Any design of Library facilities must consider existing technology and be aware of potential technological changes in the future.

Design and construction of Library facilities should take into account the current variety of services provided by the Library system and potential services the system might provide in the future.

Lifestyle and family changes such as larger percent of single-parent households, extended commuting patterns, smaller household size, etc., should be considered as part of facilities design and planning.

Sharing resources with other public and/or private agencies, organizations, or establishments should be investigated.
   The shared use concept adopted by City Council and County Commission states that facilities should be cooperatively planned and managed for the benefit of the community. Libraries, fire stations, schools, and community centers are examples of facilities that could share resources. This concept need not be limited to traditional “public” facilities but should also consider private resources.


**Existing Library Facilities**

Figure 1 shows existing library facilities in Greene County while Table 1 and the proceeding narrative provide a brief description of each facility.

<table>
<thead>
<tr>
<th>Facility</th>
<th>Size (Sq. Ft.)</th>
<th>Date of Construction</th>
<th>Circulation (1998)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Library Center</td>
<td>77,000</td>
<td>1999</td>
<td>500,000 (projected)</td>
</tr>
<tr>
<td>Mid-Town Branch</td>
<td>31,275</td>
<td>1905</td>
<td>463,000</td>
</tr>
<tr>
<td>Kearney Branch</td>
<td>9,670</td>
<td>1967</td>
<td>308,000</td>
</tr>
<tr>
<td>Brentwood Branch</td>
<td>14,330</td>
<td>1971</td>
<td>475,000</td>
</tr>
<tr>
<td>Kickapoo Branch</td>
<td>19,530</td>
<td>1984</td>
<td>550,000</td>
</tr>
<tr>
<td>Republic Branch</td>
<td>4,680</td>
<td>1982</td>
<td>163,000</td>
</tr>
<tr>
<td>Ash Grove Branch</td>
<td>1,400</td>
<td>Pre 1950</td>
<td>48,000</td>
</tr>
<tr>
<td>Willard Branch</td>
<td>3,200</td>
<td>1980</td>
<td>60,000</td>
</tr>
<tr>
<td>Fair Grove</td>
<td>1,500</td>
<td>2000</td>
<td>50,000</td>
</tr>
</tbody>
</table>

**The Library Center (TLC)**

The Library Center is the resource and recreational hub of the seven-branch Springfield-Greene County Library District. Located in the southwest quadrant of the intersection of James River Freeway and Campbell Avenue at 4653 South Campbell Avenue, the 20-acre site serves the growing metropolitan area and is destined to attract patrons from several counties. It is positioned to serve as a central location for a regional system.

The 77,000-square-foot facility, completed in October, 1999, combines traditional materials
(books, periodicals, etc.), newer informational formats (music CDS, audio books, etc.) With the latest in electronic technology (GIS, software, databases, etc.) To provide comprehensive resources to appeal to the entire population. The facility serves as a “destination” library-gift shop, café, auditorium, etc. in addition to enhanced business services, larger local history genealogy department, computer lab, etc.

The facility also contains all administrative, support, and outreach services departments in one central location, a more convenient and cost-effective way to run day-to-day operations.

Mid-Town Carnegie Branch

By early 2000, the 30,000 square-foot Midtown Carnegie Branch-the former Main Library-will be renovated to retain its distinctive historical architectural features; at the same time, the 94-year old building will be made more convenient and easier to use with the addition of a second-floor entrance facing Jefferson Avenue and the installation of second-floor restrooms.

The branch serves its immediate central neighborhood as well as being an important part of the City Government Complex, and complements the numerous educational institutions in the area.

Kearney Branch

The 9,600 square-foot facility, remodeled in 1993, serves northern Springfield and Greene County as well as its immediate neighborhood environs. Formerly the Greene County Library, its location near Grant Avenue on Kearney Street is a well-known landmark and a well-used facility. There is a drop-off box located at Fire Station 5 on West Kearney Street.

Brentwood Branch

The 14,000 square-foot facility, remodeled in 1998 to include a spacious community room and larger children’s department, serves the southeastern quadrant of the city and county as well as the densely populated neighborhoods and business districts that ring its location off Glenstone Avenue at Seminole Street.

A pick-up/drop-off point is located further east at the Albertson’s grocery store on Battlefield Street at Highway 65. As the population grows east of Highway 65, this satellite facility will not be adequate to serve the future needs.

Willard Branch

This nearly ten-year old facility in a shopping center store-front in Willard was expanded in 1999 to include a 400 square-foot community room. The branch has become a vital part of the community and is large enough to accommodate a substantial patron base.
Community Facilities Plan Element

Ash Grove

The oldest branch in the system, this small facility, a picturesque “shotgun” type building located on Main Street in Ash Grove is rented from the Masonic Lodge. The older building has been remodeled numerous times to make it the best it can be. It contains all the technical and computer resources as the other branches and is an integral part of the community.

Republic

The nearly 5,000 square foot facility is located in a rented store front in a shopping center on Business Highway 60 in Republic. The branch has been expanded to include a larger community room. However, a new facility is needed in Republic. The new facility should be owned by the Board and be sufficient to serve future population growth. It should be located on a major roadway and be easily accessible. It could be re-located in an existing building if a suitable one can be purchased, or a new building could be constructed.

Fair Grove

A new branch recently opened in Fair Grove. As an example of the shared use concept, the library will lease an 800 square-foot portion in the newly constructed City Hall complex.
Proposed Library Facilities

A new facility should be provided in Republic.

Recommended Actions

- Depending on future trends, consider providing alternative modes of library service in West Springfield, Southeast Springfield, Eastern Greene County, and Northern Greene County.

- Prepare a Board of Trustees-Inspired ten-year plan to include:
  - Research on the idea of a regional library system in adjacent counties
  - Evaluation of ownership versus rental in county locations as lease agreements expire
  - Assessment of library locations in relation to community growth and traffic patterns
Public School Facilities

The Springfield R-12 School District is the third largest district in the state of Missouri. It covers an area of 150 square miles and serves an increasingly diverse community of almost 25,000 students. The District's school attendance areas are based on the neighborhood school concept with approximately 6,500 students transported daily by a fleet of 139 school buses. The District is served by approximately 2,800 employees.

Mission

The mission of the Springfield Public Schools is to guarantee all students the skills and knowledge necessary for their fullest participation in our changing society.

Objectives

• All students will demonstrate the essential skills and concepts at each grade level of at least 80 percent mastery measured by norm referenced or criterion tests, Individual Achievement Plans or Individual Education Plans
• To have all graduates enrolled in a post-secondary education program or engaged in a productive career within nine months after graduation
• To have all students achieve program completion for graduation
• To have all the community perceive the school district as excellent

Working Together

Springfield Public Schools, Springfield-Greene County Park Board, and the Springfield City Council recently executed a resolution expressing the commitment to share facilities and resources whenever possible. This spirit of cooperation has already led to significant benefit to the community. Working with the Springfield-Greene County Parks Department, McBride School Park is being developed in conjunction with McBride Elementary School. The land was deeded to the Parks Department in exchange for sewer services that directly benefit the District. The District is working on similar projects near McGregor, Cherokee, Truman, and Pershing Schools. With Drury College faculty and students, the Boyd/Berry Developmental School is working with parents to raise student performance. The Comer Project focuses on helping the entire family for students at Boyd/Berry Elementary School and Pipkin Middle School.

Ozark Greenways and Carver Middle School have collaborated in creating the South Creek/Wilson’s Creek Greenway. A cooperative effort is underway to share the former Tefft School with the Park Board to provide a replacement facility for O’Reilly Gym. The Springfield Public Schools Foundation has raised nearly $1 million for individual schools through the Telethon for Technology, including nearly $500,000 in 1998. Other Partnerships in Education provide hands-on work experience for students. The Students Go to Work Program and many other programs introduce students to the skills they will need to succeed as adults.
Community Facilities Plan Element

School Facilities

Existing Facilities

Figure 2 shows the current locations of public schools. District facilities include 35 elementary schools, three combination elementary/middle schools, six middle schools, five high schools, the Phelps Center for the Gifted, four alternative education sites, and 10 support facilities (instructional support, administration, general services, etc). These facilities include approximately 3,500,000 square feet on approximately 591 acres with 58 acres of roof, 420 acres of green space, and 113 acres of asphalt.

Neighborhood Schools

The Springfield Public Schools Board of Education has stated a desire to maintain neighborhood elementary schools whenever feasible. The Board is encouraged to consider the effect on neighborhoods when recommending relocating or closing an elementary school. The School Board should work with City or County planning staff to develop a plan for re-use of any school property that is slated for closure prior to closing the school. An example of this process is the proposal to build a new elementary school on the McGregor site. This makes sense to the community and is a tool for neighborhood revitalization.

The Park Board and School Board should continue to follow the practice of developing school parks which integrate school and park facilities for maximum benefit to the community.

District Review Committee

The Board of Education established a core Facilities Review Committee in February of 1995. After an evaluation of the District’s facilities, the committee made recommendations addressing the following areas of concern for school facilities:

- Facility Upgrades
- Growth
- Separation of Combination Elementary/Middle Schools
• New City Schools/Consolidations
The recommendations of the Committee are summarized in the following section of this report.

**Proposed School Facilities (new and consolidated)**

**Facility Upgrades**

On April 4, 2000, voters approved a $30 million bond issue to address some of the issues identified by the Committee. They are:

- $12 million to renovate and repair Central High School
- $4.1 million for projects at Glendale, Hillcrest, Kickapoo and Parkview high schools, including new or expanded band rooms
- $4.5 million to build a new McGregor Elementary School
- $1.25 million for cafeterias at Jarrett and Reed middle schools
- $400,000 for a new cafeteria at Disney Elementary School
- $1.5 million to rebuild Kennedy Stadium
- $1.8 million for new classrooms at Sequiota Elementary School
- $1.6 million for Phase Two of McBride Elementary School
- $500,000 for Phelps Center for the Gifted
- $800,000 for purchase of land for future schools
- $1.2 million for compliance with the Americans with Disabilities Act
- $350,000 in contingencies for the above projects

In addition to the bond issue items, other general facility upgrades were recommended in the area of maintenance, asset preservation, and facility improvements.

**Separation of Combination Elementary/Middle Schools**

The Committee made recommendations to separate the three remaining combination elementary/middle schools. They are as follows:

- Hickory Hills Elementary/Middle School
- Pershing Elementary/Middle School
- Pleasant View Elementary/Middle School

These new recommendations may be accomplished by adding classroom to existing schools, building new schools, or both.
Growth

The following recommendations were made in order to accommodate future projected growth.

Southwest

Provide an additional school southwest of Springfield.

Southeast

Add additional classrooms and an all-purpose room at an existing school and 10 classrooms at Sequiota to accommodate growth.

Northeast

Build an elementary school northeast of Springfield to accommodate elementary students currently attending Hickory Hills and Pleasant View and to accommodate growth.

Recommended Actions

• Implement the projects approved in the recent bond issue
• Continue implementing the School Park concept
• Provide a new elementary school in the northeast
• Provide a new elementary school in the southwest
• Add classrooms and all-purpose rooms to separate middle and elementary schools
FIRE FACILITIES

Springfield

The provision of fire stations is the most important facility consideration as Springfield grows and the city limits expand. The Springfield Fire Department provides emergency services in a 74-square-mile area from 11 fire stations with a full-time staff of more than 200 dedicated professionals. The department's mission provides for fire protection and prevention through public education and highly trained emergency response teams in water rescue, hazardous materials, emergency medical assistance and vertical rescue. The department also provides fire code inspection, enforcement and investigation. Springfield's earliest days as a community included a volunteer fire department organized in 1867. A paid department was established on January 6, 1897, and continues to actively recruit and train firefighters through its own academy. Equal opportunity hiring and promotion is a top priority. A museum in Springfield City Hall offers visitors a history of the department. Services of the Springfield Fire Department are:

- Emergency fire protection
- Fire prevention through public education
- First Response emergency assistance in medical emergencies
- Water rescue
- Vertical rescue
- Hazardous materials emergencies
- Medical emergency training
- Investigations and inspection, including arson and fire safety codes
- Continuous education and training for all fire department employees

Vision Statement

The employees of the Springfield Fire Department intend to remain an integral part of the community. We anticipate opportunities for service expansion in fire prevention, community service, medical response, and business partnerships.

Mission Statement

We are committed to work with the people of the community to provide and maintain a safe environment for the community, its visitors, and our employees, through quality fire protection, emergency medical services and hazard mitigation.

We intend to cultivate these efforts by enriching and encouraging employees in these pursuits. Furthermore, we welcome expanded opportunities to develop neighborhood collaboratives as a cornerstone of the future.
Working Together

The Springfield Fire Department has developed several opportunities for working with other public entities. For example, the Police Department uses space in Fire Stations 3, 4, and 10 as needed. Police and Fire also share the Mobile Data Communications System (911). The City, Greene County, and City Utilities also cooperate in providing an 800 MHZ Trunked Radio System. The Computer Aided Dispatch is a City/County venture. A community room is provided at Station 5 while the Springfield-Greene County Health Department conducts vaccination clinics at Stations 2, 5, and 11. The Springfield-Greene County Library provides for book return at Station 5. The Northwest Training Facility is shared by Fire, Police, and the Springfield-Branson Airport staff. The Fire Department also offers training to other fire departments in the region and cooperates on inspections with the State Fire Marshall and the Health Department.

Fire Facilities

Fire stations are expensive to build and equip, but the most important cost consideration is the ongoing staffing requirements. Location and staffing of fire stations is the most significant facility factor in considering Springfield annexation. This section identifies approximate locations and timing for providing new (and relocated) fire stations in response to Vision 20/20 estimates of future growth patterns.

The Fire Department prepared a Planning Guide that provides a detailed description of facilities and equipment and proposed plans. The information is summarized on the following page.
Existing Fire Stations

There are 11 fire stations in Springfield as shown on Figure 3 and listed on Table 2 below:

Table 2
Fire Facility Summary

<table>
<thead>
<tr>
<th>Facility</th>
<th>Location</th>
<th>Classification</th>
<th>Year Built</th>
</tr>
</thead>
<tbody>
<tr>
<td>Station 1</td>
<td>235 North Kimbrough</td>
<td>Ladder Company</td>
<td>1961</td>
</tr>
<tr>
<td>Station 2</td>
<td>608 West Commercial</td>
<td>Engine Company</td>
<td>1986</td>
</tr>
<tr>
<td>Station 3</td>
<td>205 North Patterson</td>
<td>Engine and Ladder Company</td>
<td>1970</td>
</tr>
<tr>
<td>Station 4</td>
<td>2423 North Delaware</td>
<td>Engine and Rescue Company</td>
<td>1968</td>
</tr>
<tr>
<td>Station 5</td>
<td>2750 West Kearney</td>
<td>Engine and Water Rescue Company</td>
<td>1997</td>
</tr>
<tr>
<td>Station 6</td>
<td>1201 South Campbell</td>
<td>Engine Company</td>
<td>1952</td>
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<tr>
<td>Station 7</td>
<td>2129 East Sunshine</td>
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<td>Station 8</td>
<td>660 South Scenic</td>
<td>Engine and Rescue Company</td>
<td>1958</td>
</tr>
<tr>
<td>Station 9</td>
<td>450 West Walnut Lawn</td>
<td>Engine and Ladder Company</td>
<td>1969</td>
</tr>
<tr>
<td>Station 10</td>
<td>2245 East Galloway</td>
<td>Engine and Ladder Company</td>
<td>1979</td>
</tr>
<tr>
<td>Station 11</td>
<td>4940 South Fremont</td>
<td>Engine Company</td>
<td>1997</td>
</tr>
<tr>
<td>Training Center</td>
<td>4202 North Furman</td>
<td>Training</td>
<td>1958</td>
</tr>
</tbody>
</table>

Fire Station Descriptions

Station 1

Station 1 is located at 235 North Kimbrough. It is a 4-bay station with 7,564 square feet of living space. There is 1,252 square feet of bedroom space. The lot is 116 feet by 215 feet and the bay doors are 11’6” by 11’9”.

The living space is heated with a gas boiler and air conditioned by cold water with condensers in each room. The engine room is heated with gas radiant heaters that were installed in 1996.

There is the old “alarm” building located at the corner of the lot. The two-story building is 25 feet by 30 feet.
Station 2

Station 2 is located at 608 West Commercial. It was built in 1986. It is a 4 bay station with 4,439 square feet of living space. The bedroom is 1,345 square foot. The lot is 195' x 189'. The bay doors are 12' x 12'.

Station 2 is cooled with central air and heated with a gas forced air furnace in the living quarters and gas blown air radiant heaters in the engine room.

There is a set of fuel pumps located at the station for fueling city-owned vehicles..

Station 3

Station 3 is located at 205 North Patterson. It was built in 1970. It is a 2 bay station with 3,804 square feet of living space. The bedroom is 1,062 square foot. The lot is 245' x 340'. The bay doors are 12' x 12'.

Station 3 is heated by electric heat and has central air conditioning. It has 3 phase electric service. The engine room is heated with electric radiant heat.

Station 4

Station 4 is located at 2423 North Delaware. It was built in 1968. It is a 2 bay station with 3,367 square feet of living space. The bedroom is 847 square foot. The lot is 106' x 310'. The bay doors are 11'9" x 12'.

Station 5

Station 5 is located at 2750 West Kearney. It was built in 1997. It is a 3 bay station with a total living space of 4,798 square foot. This includes a 450 square foot community room. Total bedroom square footage is 1,127. The lot is 335' x 360' or about 3 acres. The bay doors are 14' x 14'.

Station 5 is heated with the gas central heat and cooled with central air. The engine room is heated with gas radiant heaters.

Station 5 has a community room, a 1/4 mile walking track, and exercise equipment.

Station 6

Station 6 is located at 1201 South Campbell. It was built in 1952. It has 2 bays with a total living space of 2,520 square feet. Total bedroom square footage is 612. The lot is approximately 50,290 square feet. The bay doors are 10' x 12'.
The living area of station 6 is cooled with central air conditioning installed in 1996, and is heated with gas boiler heat. The engine room is heated with gas radiant heaters that were installed in 1996. Station 6 has a 6 story drill tower on the premises.

Station 7

Station 7 is located at 2129 East Sunshine. It was built in 1958. It has 2 bays with a total living space of 3,034 square feet. Total bedroom square footage is 767. The lot is 176' x 175'. The bay doors are 10' x 12'.

The living area is cooled with 3 window units and is heated with gas steam radiant heaters. The engine room is heated with gas steam radiant heaters.

Station 8

Station 8 is located at 660 South Scenic. It was built in 1958. It has 2 bays with a total living space of 2,948 square feet. Total bedroom square footage is 847. The lot is 154' x 171'. The bay doors are 10' x 12'.

The living area is cooled with central air and has forced air heat, the engine room is heated with radiant gas heaters, and all were installed in 1996.

Station 9

Station 9 is located at 450 West Walnut Lawn. It was built in 1969. It has 2 bays with a total living space of 2,590 square feet. Total bedroom square footage is 1,064. The lot is 245' x 258'. The bay doors are 14' x 13'9".

The living area is cooled with central air and heated with an electric heat pump. The engine room is heated with electric radiant heat.

Station 10

Station 10 is located at 2245 East Galloway. It was built in 1979. It has 3 bays with a total living space of 3,800 square feet. Total bedroom square footage is 1,412. The lot is 175' x 400'. The bay doors are 12' x 12'.

Station 11

Station 11 is located at 4940 South Fremont. It was built in 1997. It has 3 bays with living space of 4,200 square feet. The bedroom has 1,666 square feet of space. The lot is 679' x 200' or approximately 2 acres.
Station 11 is heated with central gas heat and cooled with central air. The engine room is heated with gas radiant heaters.

Station 11 has a 1/3 mile walking track and exercise equipment available to the public as well as Fire Department employees.

Training Facility

The training center is a 2400 square foot building that was converted from a 1958 treatment plant. It has one class room, one engine bay, a three story drill/burn tower, and a flammable liquid pit.

Service Areas

Figure 3 shows the fire stations and their service areas. Station locations are based on 5 minute response time and 1.5 to 2.5 miles in travel distance. Stations 1 and 6 are not located in the optimum location to provide complete coverage. As Figure 3 shows, there is currently overlap and gaps in service for these two service areas.

Insurance Service Office (ISO) Rating

To ensure high quality fire protection for the entire city and keep the lowest possible Insurance Service Office (ISO) rating, the service areas must be maintained. The ISO is a national organization that rates fire departments and communities according to their ability to protect property in the event of a fire. The ISO rates communities on a wide variety of criteria including stations and location, equipment, water system, personnel, training, inspection, alarm system, etc. The ISO ratings are used by insurance companies when setting property insurance rates so the better the rating, the lower the insurance rates. Springfield recently received a rating of 2 on a scale of 1 to 10 with 1 being the highest rating attainable. This rating is currently the highest rating attained by any fire department in Missouri.

Proposed Fire Station Relocations

Figure 3 also shows the proposed relocation of stations 1 and 6 and their new service areas. These relocations will decrease the response distance and improve response time in some areas of Springfield, while eliminating overlaps in service areas between other stations. The relocations will help to provide better fire protection and ensure good ISO ratings. The ISO ratings directly affect insurance costs for property owners, so action to improve the rating results in cost savings for community members.
Proposed Existing Fire Station Improvements

Station 5 Playground
- Purchase and construct an accessible playground area on lot located adjacent to the station.

Station 7 Relocation
- Fire Station 7 is in need of a major renovation to maintain its usability into the future. Additionally, the current location is not conducive to meeting the needs of the neighborhood; therefore, it has been determined to be more cost effective to relocate the station in the vicinity rather than renovate it. The relocation will allow the department to maintain or improve its response times and ISO rating while increasing the benefit to the community.

Station 8 Relocation
- Fire Station 8 is in need of a major renovation to maintain its usability into the future. Additionally, the current location is not conducive to meeting the needs of the neighborhood; therefore, it has been determined to be more cost effective to relocate the station in the vicinity rather than renovate it. The relocation will allow the department to maintain or improve its response times and ISO rating while increasing the benefit to the community.

Station 9 Rehabilitation
- Fire Station 9 needs some improvements. The engine room will be enlarged, air handling equipment and lighting will be replaced, the flooring will be repaired or replaced, additional electrical circuits will be provided and the electrical system will be updated, and the kitchen facilities will be modernized. Additionally, sidewalks will be repaired, and other miscellaneous station improvements will be completed.

Energy Conservation Program
- Energy conservation materials and equipment including door insulation, block wall insulation, windows, thermostats, and fluorescent lighting will be installed to improve the energy efficiency of all older stations.

Proposed New Fire Stations

New fire stations are proposed in response to future growth and annexation. It is anticipated that seven new stations must be provided by 2020 and are shown on Figure 3. The need for the first three stations is projected to be in the northeast, southeast, and southwest. The facilities will be provided as future development occurs and annexation initiatives are successful. The time frame for the facilities and annexation initiatives are approximately 2003, 2006, and 2009 respectively. The Battlefield Fire District is preparing to build a new
station on Plainview Road outside the City of Springfield. However, the area may be annexed some day and the Springfield Fire Department is working with Battlefield Fire District to design a facility that could be utilized by Springfield in the event the area is annexed.

**Proposed Renovation of Training Facility**

The department is reviewing alternatives to meet its future training center needs. Currently they are exploring the feasibility of sharing a facility with one or more agencies.

**Bomb Disposal Facility**

The bomb disposal facility is located on property that is planned to become part of Ritter Springs Park. It is located north of Springfield on Highway 13, near the Northwest Sewage Treatment Plant. The bomb facility was located there before plans to expand the park on this land. As the park becomes more developed in this section of the property, the bomb facility should be re-located to another location.

**Recommended Actions**

- Relocate Fire Stations 1 and 6
- Provide a playground at Fire Station 5
- Relocate Fire Stations 7 & 8 in the vicinity
- Rehabilitate Fire Station 9
- Improve energy efficiency in all older stations
- Provide 7 new fire stations in response to future growth and annexation
- Rehabilitate the existing training facility or share a training facility
- Seek a new location for the bomb disposal facility

**Rural Fire Districts**

Greene County is served by several rural fire districts. Figure 4 shows the boundaries of the districts. As Springfield grows and annexes property, it is important to work cooperatively with the rural fire districts in making the transition of service. Springfield and some of the surrounding fire districts have created an agreement describing the working relationship in providing service and provides for a five-year period whereby the fire district continues to receive tax revenue on a descending schedule.

**Recommended Actions**

- Springfield and the rural fire districts should continue dialogue and cooperation for the eventual annexation of land into the City.
LAW ENFORCEMENT FACILITIES

Facilities for the Springfield Police Department and the Greene County Sheriff’s Department will be reviewed in this section.

Springfield Police Facilities

The Springfield Police Department has been serving the citizens of Springfield since 1858. The department is separated into four divisions with each division commanded by a major. There are several sections and units in each division and each section or unit may be commanded by a lieutenant, sergeant or civilian staff member. The Department has 334 employees.

Vision and Values Statements

As members of the Springfield Police Department, we are committed to providing quality service to our community through personal integrity, fairness, open communication and a helpful attitude.

Quality Service
We will provide quality, professional service to our community by:
• Enforcing the law;
• Preventing the crime, thereby improving the quality of life;
• Responding promptly to calls for service and other public needs;
• Conducting thorough investigations;
• Providing state of the art training and continuing educational programs;
• Leading by example.

Integrity
Having sound moral principles that earn the trust, respect, and confidence of the community and each other through:
• Being honest, and demanding the same from each other;
• Living by the rules we enforce.

Fairness
To provide equal treatment of all persons without prejudice or bias by:
• Treating all persons with dignity and respect;
• Expressing compassion in our attitudes and in our communication;
• Ensuring consistency in decision making without favoritism.

Communication
Sharing information and knowledge with the community, other agencies, and within our department as allowed by law through:
• Actively listening to all concerned;
• Keeping crime victims informed about their cases and where to go for additional help;
• Educating the community about crime risks and prevention;
• Informing the community about the inner workings of our department;
• Encouraging the open exchange of ideas and information.

**Helpful Attitude**

A helpful attitude is fundamental to the earning respect and confidence of the community. We will accomplish this by:

• Treating people’s problems as important;
• Being polite and courteous;
• Showing empathy and concern for the needs of others;
• Showing pride in our profession tempered by humility.

**Working Together**

Community Policing brings police and citizens together to prevent crime - and solve neighborhood problems. In community policing, the emphasis is on stopping crime before it happens. Community policing gives citizens more control over the quality of life in their community. Community Orientated Policing means Police become part of the neighborhood. This helps police get a better sense of residents' needs and helps residents feel more trust in the police. Also, residents "join" the police force. Residents and police work together to achieve a common goal of a safer neighborhood. Putting COPS back "on the beat " is the cornerstone of community policing. Putting cops back on the "beat" makes for a safer street. Within his or her area (beat), a community police officer works to get to know people. The community police officer forms relationships with both residents and merchants. He or she learns about people's concerns and helps build trust between citizens and police. Community policing gets officers out of their patrol cars and onto the street. Community Policing helps solve neighborhood problems. Community police do more than respond to crime. They also look for ways to prevent crime and to improve the quality of life. COPS put people in touch with social service agencies. These may include agencies that can help with problems such as abuse of alcohol or other drug use, violence in the home, child abuse.

Greene County and all municipalities within Greene County will share a proposed jail facility when it is completed. The facility was funded through the law enforcement sales tax approved by voters. Other examples of working together include sharing officers with DEA and COMET on drug cases, share armored personnel car and airplane with other law enforcement and city officials, share Commercial Street Substation with the Commercial Club, share a drug laboratory with the Solid Waste Division, and provide an officer at the Springfield Community Center.

The Police Chief, along with the Greene County Sheriff, other law enforcement agencies in Greene County, and a 911 Advisory Board committee are studying the feasibility of creating a consolidated or centralized E-911 facility. The position taken initially by the Greene County Commission, City Council, and the 911 Advisory Board was that a different organizational structure could aid in increased coordination and additional efficiency.
Existing Facilities

Springfield Police Department

Headquarters and Community Policing offices are shown on Figure 5 and listed on Table 3 below:

Table 3
Police Facilities

<table>
<thead>
<tr>
<th>Facility</th>
<th>Location</th>
</tr>
</thead>
<tbody>
<tr>
<td>Headquarters</td>
<td>321 East Chestnut Expressway</td>
</tr>
<tr>
<td>Grant Sub-station</td>
<td>1476 North Broadway</td>
</tr>
<tr>
<td>Calaboose Sub-station and Museum</td>
<td>409 West McDaniel</td>
</tr>
<tr>
<td>SMSU Campus Sub-station</td>
<td>740 East Cherry</td>
</tr>
<tr>
<td>Commercial Street Sub-station</td>
<td>299 East Commercial</td>
</tr>
<tr>
<td>Battlefield Mall Sub-station</td>
<td>2855 South Glenstone</td>
</tr>
</tbody>
</table>

Headquarters is too small to adequately serve the Department. It does not meet the demands placed on it now and certainly is not adequate for the future. The Police Department conducted an analysis of facility needs for the future with general recommendations. A summary of the recommendations is provided below.

To begin with, the Police Services Planning Team, who conducted the analysis and made recommendations, considered future population and geographical growth, and expected workload in projecting space needs for future staff. The current staffing of 339 is estimated to increase to 524 by 2020 to serve expected growth and workload. The team also determined that according to accepted standards, the present headquarters is much too small to adequately house existing staff, and certainly will not accommodate proposed staffing needs.
Proposed Facilities

Springfield Police Headquarters

The Police Department analysis and recommendations proposed that the existing headquarters be expanded by approximately 12,000 square feet and that a new facility be built in south Springfield to include a police academy and training area, sufficient parking, administration, police services, operations, and investigations. The new facility should be located in the general area shown on Figure 5 and every attempt should be made to utilize the Shared Use Principle in making the final decision.

Due to the conclusion that no advantage would be gained in terms of operations or effective service delivery by developing more than one additional facility, no new sub-stations are proposed.

Following a very preliminary building analysis and application of the standards, it was determined that if 12,000 square feet were added to the existing building, it could adequately accommodate 244 people, 246 people less than 2020 projected needs. With this information, the planning team surveyed Police Department employees and members of the general public and arrived at the conclusion that it would make the most sense to provide an additional facility in the south part of Springfield. This facility would house 246 employees and require approximately 46,000 square feet of space according to the standard space/staff ratio. A comprehensive needs analysis will be conducted which may revise these findings.

The following table shows the proposed placement of services and staffing requirements at each facility arrived at by the planning team.
Table 4
Placement of Services

<table>
<thead>
<tr>
<th>Function</th>
<th>Current Facility</th>
<th>New Facility</th>
</tr>
</thead>
<tbody>
<tr>
<td>Administration</td>
<td>Budget</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Research and Development</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Internal Affairs</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Crime Analysis</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Information Systems</td>
<td></td>
</tr>
<tr>
<td>Services</td>
<td>Quartermaster Records</td>
<td>Quartermaster Records</td>
</tr>
<tr>
<td></td>
<td>Records</td>
<td>Academy and Training Facilities</td>
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<tr>
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<td></td>
<td>PAR</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Property</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Tech Services</td>
</tr>
<tr>
<td>Operations</td>
<td>North Side Patrol and Traffic</td>
<td>South Side Patrol and Traffic</td>
</tr>
<tr>
<td></td>
<td>COP (north)</td>
<td>COP (south)</td>
</tr>
<tr>
<td></td>
<td>PIO</td>
<td>LSOA</td>
</tr>
<tr>
<td></td>
<td>TSOs</td>
<td>SRT</td>
</tr>
<tr>
<td></td>
<td>DARE (north)</td>
<td>DARE (south)</td>
</tr>
<tr>
<td>Investigations</td>
<td>Persons Crimes</td>
<td>Property Crimes</td>
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<td></td>
<td>Juvenile Unit</td>
<td>Seniors Crime Unit</td>
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<td>Polygraph</td>
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<td>Other</td>
<td>Lockers</td>
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<tr>
<td></td>
<td>Parking</td>
<td>Parking</td>
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</table>

**Staffing Needs Projection**

<table>
<thead>
<tr>
<th>Year</th>
<th>Current Facility</th>
<th>New Facility</th>
<th>Other</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>1998</td>
<td>150</td>
<td>159</td>
<td>25</td>
<td>334</td>
</tr>
<tr>
<td>2002</td>
<td>189</td>
<td>192</td>
<td>25</td>
<td>406</td>
</tr>
<tr>
<td>2020</td>
<td>244</td>
<td>248</td>
<td>32</td>
<td>524</td>
</tr>
</tbody>
</table>

**Recommended Actions**

- Expand the existing headquarters
- Provide a new facility in south Springfield
- Continue investigating the most effective and efficient organizational structure for the 911 facility
Greene County Sheriff Facilities

The first Greene County Sheriff was elected in 1833, the year Greene County was created. Today, the Sheriff’s office provides law enforcement for Greene County, utilizing a Division and District concept to provide the staff proficiency to cover a jurisdiction of approximately 670 square miles. The 169 employees are organized through 11 divisions:

- Administration
- Detectives
- Communications
- Narcotics
- Jail
- Patrol
- Records
- Court House Security
- Training
- Civil
- DARE

Working Together

A county-wide 3/8 cent law enforcement sales tax was passed in 1997, part of which will fund a new jail to serve Greene County and all cities in the county, including Springfield. This is a very significant example of sharing facilities and resources to accomplish a common goal and should serve as a guide in the future. The Sheriff provides Drug Abuse Resistance Education (DARE) program. This program serves school districts in Greene County, with approximately 1,500 students in the 5th and 6th grade. The Sheriff also sponsors a Neighborhood Watch program.

The Sheriff’s Office, along with the Springfield Police Chief, other law enforcement agencies in Greene County, and a 911 Advisory Board committee are studying the feasibility of creating a consolidated or centralized E-911 facility. The position taken initially by the Greene County Commission, City Council, and the 911 Advisory Board was that a different organizational structure could aid in increased coordination and additional efficiency.

Existing Facilities

Jail

The 220 bed Greene County Jail, located behind the historic Court House, provides a safe place of incarceration for those individuals who have been charged with a crime and await trial. The jail also houses prisoners for Greene County communities as well as prisoners with federal charges, charges from other states, and charges from other counties in Missouri. The
original jail was constructed in 1936 with two additions made in the 1980's.

The jail also provides limited programs for literacy, work release, Alcoholics Anonymous, mental health counseling, religious counseling, and church services on Sundays.

**Sheriff’s Office**

The Sheriff’s Office is located at 1000 Boonville. It is too small and is inadequate to continue serving as the Sheriff’s Office.

**Proposed Facilities**

**Jail and Sheriff’s Office**

With passage of the law enforcement sales tax, a new jail and Sheriff’s Office will be constructed. It will house approximately 500 prisoners and allow expansion of existing programs and provide for the creation of others. The most significant program to be expanded is the work release program. Qualified prisoners will be able to go out into the community and keep their jobs and return to the jail after work. The new jail will be managed by direct supervision and will house additional support staff. The jail will serve the County and all cities in the County, including Springfield.

The jail construction project will involve demolition of the oldest portion of the jail constructed in 1936, construction of a three story tower, and renovation of the existing five story tower. The project is expected to be completed in 2001.

The Sheriff’s Office, with the exception of Administration and possibly Communications, will be housed in the new facility. Administration will remain in the court house and the decision of housing communications will be made at a later date. Other functions within the proposed jail facility are:

- Booking and intake
- Incarceration
- Property storage
- Classification unit
- Jail administration
- Kitchen
Recommended Actions

- Complete construction of the new jail facility
- Continue investigating the most effective and efficient organizational structure for the 911 facility
PARK FACILITIES

The Springfield Park Board was established in 1913 and started with two parks, Washington Park and Lafayette. The Park Board was restructured in the 1953 City Charter. Today the Park Board is responsible for 47 parks, four golf courses, seven pools, seven community centers, a Japanese garden and the Dickerson Park Zoo, in addition to approximately 250 leisure programs and activities.

Article XV of the City of Springfield, Missouri City Charter allows for the establishment of Advisory and Administrative Boards. Section 15.16 established an Administrative Park Board by vote of the people on May 15, 1956, to take charge of and operate in accordance with provisions of Article XV all public parks, playgrounds, and recreation facilities now owned or hereafter acquired by the City, except such parks or recreational facilities as may be owned and operated by City Utilities. By vote of the people on November 5, 1996, Section 15.16 was amended to provide for a Springfield-Greene County Park Board consisting of nine members, of which a minimum of two members and a maximum of four members shall reside in the unincorporated areas of Greene County, which Board shall further the interest in developing a county-wide park system in Springfield and the unincorporated areas of Greene County.

The Springfield-Greene County Park Board is committed to provide the highest quality of leisure opportunities; to offer programs for relaxation as well as stimulation; and to encourage personal and community enrichment for the citizens of Springfield and Greene County.

The Springfield-Greene County Park Board structure consists of a Chairman, Vice-Chairman, Secretary and five standing committees. These committees are Executive, Finance, Park Development, Recreation, and Golf. Department policy, goals and objectives are formulated and approved by the Board and carried out by paid professional staff. Volunteers and support groups such as Friends of the Zoo, Lakes Country Youth Soccer, Springfield Tennis Association, Springfield Amateur Softball Association, Ozark Greenways, and others also play a major role assisting the Board in carrying out its objectives.

The Springfield-Greene County Park Board operates, maintains, and provides support services for four golf courses, seven aquatic facilities, a 450 species zoo, a Japanese Garden, thirteen centers and sports facilities, approximately 2,200 acres of park land and trails, a day camp, and has over 900,000 annual participants in over 250 leisure programs, activities and special events. The Board has always been very active in promoting tourism by actively soliciting and hosting various local, state, regional, and national tournaments and events. The Board anticipates creating a Sports Commission in 1999 in order to further develop the solicitation of amateur and minor professional sport events. The Board employees 94 permanent staff and 300 seasonal and contractual employees. The per capita amount spent on Administration, Operations, and Maintenance of the Park, Open Space, and Greenway System is $40.65, below the national average. Given the level of funding, the operations and
maintenance of the parks system has been very good. However, with the anticipated growth of the current system, a need to expand into the unincorporated areas of Greene County, and a desire to elevate maintenance standards, additional funding must be a priority.

**Mission Statement**

- **Integrity and Pride of Service** in everything we say and do, and with dedication to quality
- **Cooperation and Communication** with other public agencies, volunteers, support groups and citizens as we act as ambassadors of the Parks Department in the community to obtain community support and additional citizen input
- **Continuous Improvement of Services** through cost-effective utilization of people, materials, equipment and technology
- **Leadership and Knowledge** through staff training and development
- **Innovation** in how we meet present and future leisure needs of the City

**Working Together**

The Park Board is actively creating school parks with the most recent example being McBride Elementary where a school park was developed in conjunction with the new school. The Boards enacted a resolution with City Council whereby they all agreed to continue collaborating in the provision of facilities.

The Parks Department also collaborates with Ozark Greenways, Friends of the Zoo, and Sister Cities program, along with other groups to provide facilities and services for the community. They also work with organizations helping at-risk children have quality programs to fill their spare time.

**Existing Facilities**

Figure 6 shows proposed Family Recreation Centers. Refer to the *Parks, Open Space, and Greenways Element of Vision 20/20* for further details and information about parks.

**Proposed Facilities**

Of particular interest for the *Community Facilities Element* is the proposed locations for Family Recreation Centers and the creation of Jordan Valley Park. A family Recreation Center is a community resource facility that provides a variety of services and recreational opportunities for all ages. This type of facility has evolved from the community centers of the past and concentrates on multi-purpose facilities into one large setting. A concentration of facilities into a Family Recreation Center provides a better, major efficient facility for the delivery of services to the community. Components of a Family Recreation Center include:
A Family Recreation Center is under construction in Chesterfield Park, while centers are planned in Doling Park, and an undetermined center city location in the Parks, Open Space, and Greenways Element. The undetermined center city location should be dependent partially on the ability to combine the Family Recreation Center with other proposed facilities. Jordan Valley Park is the logical site for a center city Family Recreation Center.

Jordan Valley Park will be the community’s central gathering place; a place unique to Springfield in the heart of the city. One purpose of Jordan Valley Park is to house major civic buildings and activities and the Family Recreation Center certainly meets that criteria.

**Recommended Actions**

- Provide three family recreation centers in the south, north, and central parts of Springfield
- Continue with Jordan Valley Park planning, design, and construction and consider it for placement of major civic buildings in the future
ART MUSEUM FACILITIES

The Springfield Art Museum is a City agency with a rich heritage of supporting the arts in the Ozarks. It operates under authority of a nine-member board. The Museum is the permanent home for some 6,500 art objects representing thousands of years of culture. Special collections include Native American art and the work of artists native to the Ozarks. Established in 1928 by the Art Study Club who eventually became the Southwest Missouri Museum Associates (SMMMA), the Museum was first operated entirely by volunteers and still relies heavily on community support in a variety of ways. Volunteers are the soul of the Springfield Art Museum, providing knowledgeable expertise in a variety of areas.

The SMMMA provides financial resources, and have been instrumental in developing the Museum. From the original seven members, SMMMA membership has grown to more than 1,200 and has been responsible for much of the museum’s growth for more than 60 years. Friends of the Springfield Art Museum is an organization dedicated to its exhibitions and programs. A variety of memberships are available, offering year-round, art related experiences ranging from lectures to social events. Many patrons support the work of the Museum without joining any organized group.

Watercolor U.S.A. is the Springfield Art Museum’s nationally known competition featuring some of the best known artists and jurors. The event is open to artists from all 50 states and U.S. territories. Some 1,500 entries from nearly 800 artists are received annually for a variety of prizes, including purchase by the Museum or its patrons. Organized in 1962, this event attracts thousands of visitors annually to the Museum and to Springfield to view the work of exhibitors.

Mission Statement

The Springfield Art Museum is dedicated to enhancing the education and documenting the diverse cultural heritage of the people of southwest Missouri, through the collection, preservation, and exhibition of art objects.
Goals of the Museum Board

- To continue to serve Southwest Missouri with quality programs in the visual arts.
- To strengthen the governance, financial base, and operational support of the Museum.
- To acquire, preserve, exhibit, and interpret works of art for the benefit of the public.
- To provide educational opportunities in the visual arts.

Working Together

A tradition at the Springfield Art Museum is the annual All-Sport Art Show featuring more than 500 entries by students in Springfield public, private, and parochial schools.

As part of the “Partners in Education Program,” more than 3,500 area fifth graders tour the Museum annually from the Springfield area and surrounding communities.

The MOARK 4-State Regional Exhibition encourages the work of artists in Missouri, Oklahoma, Arkansas, and Kansas in a variety of mediums.

All museum events are free and open to the public, with the exception of art classes for which tuition is required while the auditorium is frequently used by other City departments and art related organizations for a small fee.

Existing Facilities

The Art Museum has had several homes along the way. A new museum on the edge of Phelps Grove Park opened in 1958. A 394-seat auditorium was completed in 1974, and extensive renovation of the Museum was completed in 1984. In 1993, the Jeannette L. Musgrave Foundation provided funds for a new wing housing four galleries.

The Art Museum now has eight galleries, an auditorium, three class rooms, a circulating library with over 6,000 items, under approximately 35,000 square feet.

Proposed Facilities

Plans are currently underway to provide an 8,000 -9,000 square foot addition which will contain four galleries, a new gift shop, a new library, and restrooms.

Recommended Actions

- Provide an 8,000 to 9,000 addition to the Museum that contains four galleries, a new gift shop, a new library, and restrooms.
Figure 27-7
Springfield Art Museum
COMMUNITY FACILITIES ELEMENT
SUMMARY

The Community Facilities Element of Vision 20/20 outlines plans for the provision of:

- Libraries
- Schools
- Fire Stations
- Police Stations
- Family Recreation Centers
- Art Museum

Each entity responsible for delivering the facilities contributed their plans and ideas to produce the element. The theme of the element is coordination, cooperation, and sharing land and facilities. Community facilities should also be provided in context with Vision 20/20.

The concept of quality as described in the Community Physical Image and Character Element of Vision 20/20 should be carried out in providing community facilities. The public sector should provide leadership in developing facilities that exemplify quality in design, construction, and maintenance.

In summary, quality facilities should be provided in context with plans and in accordance with other entities to deliver them in the most efficient manner possible.

The following page summarizes the recommendations and Figure 7 shows a summary of the existing and proposed locations for community facilities.
Summary of Recommended Actions

Overall

- The City of Springfield, Greene County, Springfield Public Schools, the Springfield-Greene County Park Board, the Springfield-Greene County Library Board, and City Utilities should execute an agreement to cooperate in the provision of public facilities.
- They should consider creating a community facilities committee to devise guidelines and discuss the design and construction of public facilities.
- Provide quality community facilities.

Library Facilities

- Depending on future trends, consider providing alternative modes of library service in West Springfield, Southeast Springfield, Eastern Greene County, and Northern Greene County.
- Prepare a Board of Trustees-Inspired ten-year plan to include:
  - Research on the idea of a regional library system in adjacent counties
  - Evaluation of ownership versus rental in county locations as lease agreements expire
  - Assessment of library locations in relation to community growth and traffic patterns

School Facilities

- Implement the projects approved in the recent bond issue
- Continue implementing the School Park concept
- Provide a new elementary school in the northeast
- Provide a new elementary school in the southwest
- Add classrooms and all-purpose rooms to separate middle and elementary schools
Summary of Recommended Actions (cont.)

Springfield Fire Facilities

- Relocate fire stations 1 and 6
- Provide a playground at Fire Station 5
- Relocate Fire Stations 7 & 8 in the vicinity
- Rehabilitate Fire Station 9
- Improve energy efficiency in all older stations
- Provide 7 new fire stations in response to future growth and annexation
- Rehabilitate the training center

Rural Fire Facilities

- Springfield and the rural fire districts should continue dialog and cooperation for the eventual annexation of land into the City.
- Continue designing new rural fire facilities in cooperation with Springfield Fire Department

Law Enforcement Facilities

  Springfield Police Facilities

  - Expand the existing headquarters
  - Provide a new headquarters and training facility in the south
  - Continue investigating creation of a shared communication and 911 facility

  Greene County Sheriff Facilities

  - Complete construction of the new jail facility
  - Continue investigating creation of a shared communication and 911 facility

Park Facilities

- Provide 3 family recreation centers in the south, north, and center city
- Continue with Jordan Valley Park planning, design, and construction and consider it for placement of major civic buildings in the future
Art Museum Facilities

• Provide an 8,000 to 9,000 addition to the Museum that contains four galleries, a new gift shop, a new library, and restrooms.