City Council Budget Workshop
May 14, 2020

Proposed Annual Budget for
July 1, 2019 – June 30, 2020
Budget Workshop Schedule

1. Overview April 23
2. City Council Receives Budget April 26
3. Revenues April 30
4. Proposed Funding Priorities May 7
5. Proposed Funding Priorities Continued May 14
6. City Council First Reading May 20
7. City Council Second Reading June 3
Budget Workshop #4 provides a review of the City Manager’s Non-General Fund funding priorities for fiscal year 2019-2020 (July 1, 2019- June 30, 2020).

Today’s Agenda:

Funding Priorities

1. Questions from the last meeting

2. Non-General Fund Department Reviews
### Questions from the Previous Meeting:

General Fund Court Forfeitures (calendar year):

<table>
<thead>
<tr>
<th>Year</th>
<th>Total Forfeiture</th>
<th># of Forfeiture</th>
</tr>
</thead>
<tbody>
<tr>
<td>2012</td>
<td>$22,400</td>
<td>96</td>
</tr>
<tr>
<td>2013</td>
<td>$32,050</td>
<td>132</td>
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<tr>
<td>2014</td>
<td>$17,125</td>
<td>65</td>
</tr>
<tr>
<td>2015</td>
<td>$6,025</td>
<td>22</td>
</tr>
<tr>
<td>2016</td>
<td>$2,100</td>
<td>6</td>
</tr>
<tr>
<td>2017</td>
<td>$3,500</td>
<td>13</td>
</tr>
<tr>
<td>2018</td>
<td>$12,600</td>
<td>20</td>
</tr>
</tbody>
</table>
Questions from the Previous Meeting:

Special Revenue Funds Police Forfeitures:

FY13 $83,195
FY14 $62,308
FY15 $65,494
FY16 $60,372
FY17 $170,785
FY18 $119,834
Budget Workshop #4 provides a review of the City Manager’s Non-General Fund funding priorities for fiscal year 2019-2020 (July 1, 2019- June 30, 2020).

Today’s Agenda:

1. Questions from the last meeting

2. Non-General Fund Department Reviews
Budget Workshop
Airport

FY2020 Appropriations
$30.9M

- Supplies & Services: 48%
  - $14,674,500
- Personal Services: 22%
  - $6,818,500
- Reserve: 9%
  - $2,860,000
- Transfer: 1%
  - $200,000
- Capital: 20%
  - $6,298,000
FY2019-20 Budget Highlights/Takeaways:

• Operating portion of the budget totals $16.5 million, an increase of 7.3% from fiscal year 2019.

• Routine capital replacements and additional improvement projects total approximately $6,298,000 - anticipated to be funded through operating funds and appropriated reserves.

• The budget includes a $500K reserve appropriation for operating fund to work towards the Airport Board adopted policy of obtaining 12 months of operating funds on hand.

• The budget includes a projected debt service coverage ratio of 1.71 for the terminal bonds.

• Due to increased capital needs of the airfield, the airport is working to reduce it’s use of FAA grant money for the terminal bonds.
FY2020 Resources
$1.7M

- Property Taxes: 80% ($1,324,244)
- Intergovernmental: 4% ($71,500)
- Other Resources: 11% ($178,000)
- Charges & Fees: 5% ($77,900)
Budget Workshop
Art Museum

FY2020 Appropriations
$1.7M

- **Personal Services**
  - 59%
  - $977,521

- **Supplies & Services**
  - 38%
  - $631,643

- **Transfers**
  - 3%
  - $42,480
FY2019-20 Budget Highlights/Takeaways:

- An appropriation from the Museum’s Fund Balance of $62,500 will cover acquisitions of artworks and exhibition fees.

- Available fund balance is just over $778,000.

- The Museum will continue grant-writing activities and anticipates funding from a variety of sources, including State and Local grants as well as foundation grants. The Museum anticipates increased support from local grants to fund education partnerships and programs.

- The Museum will continue investing in preventative maintenance for its HVAC and other building systems.

- Converted one contract Development and Marketing Coordinator to full time.
Budget Workshop
Emergency Communications

CY2019 Resources
$6.8M

1/8 Cent
911 County-Wide Sales Tax
100%
$6,768,500
Budget Workshop
Emergency
Communications

CY2019 Appropriations
$6.8M

- **Personal Services**
  - 73%
  - $4,920,568

- **Supplies & Services**
  - 17%
  - $1,173,892

- **Transfers**
  - 10%
  - $674,040
CY2019 Budget Highlights/Takeaways:

- In FY2019-20, the 9-1-1 Emergency Communications department will complete efforts to achieve accreditation through the Commission on Accreditation for Law Enforcement Agencies (CALEA). This organization has a Communications component that few 9-1-1 centers in Missouri have achieved in the 9-1-1 profession.

- Add six full-time employees to distribute the call workload due to increased demands on our dispatch center.

- Coordinate and integrate our 9-1-1 telephone system with another designated local answering point to point redundancy and immediate transfer of 9-1-1 calls between dispatch centers.

- Continue efforts to plan for future digital radio system upgrade countywide.

- Implement a software upgrade to the existing Computer Aided Dispatch (CAD) system with new features and enhance current features to assist our public safety user agencies.
Budget Workshop
Environmental Services

FY2020 Resources
$58.1M

- Sewer Service Charges: 82.9% ($48,210,500)
- Other: 0.6% ($325,700)
- Landfill Tipping Charges: 12.6% ($7,300,000)
- Yardwaste & Recycling Sites: 0.5% ($315,000)
- Transfer: 0.6% ($361,300)
- Interest: 2.8% ($1,612,500)
Budget Workshop
Environmental Services

FY2020 Appropriations
$58.1M

- Supplies & Services: 53% ($31,230,430)
- Personal Services: 26% ($15,358,335)
- Reserve: 7% ($3,961,991)
- Transfer: 3% ($1,461,081)
- Capital: 11% ($6,113,163)
FY2019-20 Budget Highlights/Takeaways:

• Clean Water Services continues to make progress on a 10-yr $200M Overflow Control Plan in response to our Amended Consent Judgement with the Missouri Department of Natural Resources.

• Clean Water Services is nearing completion of a $34M expansion of the Southwest Wastewater Treatment Plant. This project will add capacity to our biosolids processing and will generate nearly $1M/year in renewable energy.

• Recently approved waste disposal agreements help stabilize funding for the Integrated Solid Waste Management System for the next 10-20 years.

• The Springfield Landfill just received permit approval for a 42-acre expansion. This will provide an additional 90+ years of landfill space, ensuring that the Springfield region has solid waste disposal options in the future.
Budget Workshop
Environmental Services

FY2019-20 Budget Highlights/Takeaways:

• Two new sewer construction crew positions are required for proper and timely implementation of the City Council-approved Overflow Control Plan (OCP) to address federal and state environmental mandates. Also, one additional treatment plant operator position has been added.

• Added .8 Senior Designer position during FY2019 per ordinance 2710.

• During FY2019, reallocated .5 Senior Contract Paralegal to Environmental Services from the General Fund and the Transportation Fund.
Budget Workshop
Springfield-Greene County Health Department

FY2020 Resources
$12.7M

- Property Taxes: 34% ($4,303,496)
- Grants: 20% ($2,502,465)
- Greene Co. Mental Health: 16% ($2,016,504)
- Greene County: 11% ($1,396,729)
- Fees: 9% ($1,156,239)
- Transfer—Animal Control: 6% ($697,289)
- Misc. Revenue: 4% ($503,266)
- State of Missouri: 1% ($94,495)
FY2020 Appropriations
$12.7M

- Supplies & Services
  39%
  $4,946,467

- Personal Services
  58%
  $7,318,949

- Capital
  1%
  $98,476

- Transfer
  2%
  $306,591
FY2019-20 Budget Highlights/Takeaways:

- Greene County has dedicated $2,016,504 to mental health in FY2019-20. This follows the successful April 2019 announcement of the results of the Community Mental Health and Substance Abuse Assessment.

- The results of our second Community Health Needs Assessment will be released soon, with the accompanying Community Health Improvement Plan to follow in FY2019-20.

- SGCHD earned national accreditation from the Public Health Accreditation Board this past year.

- National outbreaks of Hepatitis A and Measles could have a local impact.
FY2020 Resources
$31.9M

- **Sales Tax** 35.3%
  - $11,250,000
- **Property Taxes** 20.2%
  - $6,450,000
- **Transfers** 1.2%
  - $387,058
- **Other Resources** 5.2%
  - $1,673,294
- **Golf** 9.6%
  - $3,075,000
- **Charges & Fees** 28.5%
  - $9,074,474
FY2020 Appropriations
$31.9M

- **Personal Services**
  - 62.5%
  - $19,933,263

- **Supplies & Services**
  - 30.3%
  - $9,682,496

- **Capital**
  - 3.5%
  - $1,120,000

- **Reserve**
  - 0.3%
  - $110,000

- **Transfer**
  - 3.3%
  - $1,064,067

Budget Workshop
Springfield-Greene County Park Board
FY2019-20 Budget Highlights/Takeaways:

- Imperative to identify and secure a long-term capital funding source
- Continue to solicit national-caliber events that boost the local economy
- Further develop and enhance our greenway trails network
- Keep neighborhood park restoration efforts strong
- Address nominal staffing and minimum wage issues for the department
- Implement phase II food and beverage enhancements for golf
- Continue to foster collaborations and partnerships for park system
Budget Workshop
Workforce
Development

FY2020 Appropriations
$5.5M

- Personal Services
  55%
  $2,992,327

- Supplies & Services
  45%
  $2,482,191
FY2019-20 Budget Highlights/Takeaways:

• Enhance efforts to diversify funding streams by increasing grant research and submittal to non-federal sources.

• Continuing to review resource opportunities and needs in light of anticipated WIOA decreases and uncertainty to MWA Springfield contract.

• Increase training opportunities and apprenticeship in high growth industries through continued collaboration with Industry, K-12 and Higher Education partners.

• Expand inclusion and outreach strategy by engaging rural counties and cities in workforce development initiatives.

• Create scalability of successful program innovations through Train the Trainer course for Build My Future, Change 1000 and other models.

• Employ innovative strategies to build capacity while maintaining lean operations through focused Board and Staff development activities.

• Review organization structure to hire qualified fiscal administration position to manage workforce financial operations.
• The City Charter Section 5.8 dictates the process for City Manager to deliver a balanced budget.

• Priorities in the proposed budget are employee recruitment and retention, public safety, and fiscal sustainability.

• The City is maintaining the Council established reserve goal of 20% in the General Fund and Moody’s high bond rating and other broad fiscal indicators illustrate that the City’s overall financial health is strong.

• The City has a light debt load and maintained AA1 bond rating.
Budget Workshop Highlights / Takeaways

- Given the uncertainty of the future economy over the next 16 months, we have taken a conservative approach to budgeting revenue for FY20 based on FY19 actuals.

- In General Fund revenues we budgeting a 2.28% increase in Sales and Use Tax over FY19 projected year-end, and 1% increase for PILOTs.

- Of the General Fund - Ongoing total requests = $5.6 M (73% is proposed to be funded).
  - A large portion (45%) of the request for ongoing funds are the recruitment and retention initiatives.

- Of the General Fund - One-time total requests = $8.5M (13% is proposed to be funded)
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Questions?